

King's College Hospital

NHS Foundation Trust

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Dear HOSC Chairs

In light of the capacity constraints at both the Denmark Hill and PRUH sites which are impacting on ED and RTT performance on both sites the Trust is proposing to move 3 services:

- Elective inpatient orthopaedic operating from Denmark Hill & PRUH to Orpington Hospital
- Elective inpatient gynaecology operating from Denmark Hill to PRUH
- Non-complex cataract surgery from Denmark Hill and PRUH to Queen Mary's Hospital, Sidcup

We have identified the need to decompress the PRUH and Denmark Hill sites by approximately 50 and 70 beds respectively and have identified a number of initiatives to address this gap which includes reorganising the provision of these services to make the optimal use of the Trust's capacity, and improve quality for patients across inner and outer SE London.

Please find attached a completed trigger template for these service moves. The Trust has thought these moves through carefully to ensure there will be an improvement in the performance of specialties being moved as well as freeing up capacity to enable other elective and emergency demands to be addressed.

These service moves are part of a series of initiatives being undertaken to address the capacity pressures on both our acute sites, and important quality issues that need addressing across SE London as a whole. We recognise that the longer term implications of these service moves need to be considered as part of the SE London Strategy which may impact on the longer term use of Orpington Hospital but it is important that we make the proposed moves as quickly as possible to start to make an impact on RTT and emergency performance, to tackle quality concerns and improve patient access across SE London.

Yours sincerely



Roland Sinker
Chief Operating Officer
King's College Hospital NHS Foundation Trust